

# **Creating Accountability**

This hands-on, one-day program is designed to create a common definition and mindset around accountability. We will also demonstrate how to foster a highly accountable culture within your team.

## **Learning Outcomes**

- Define accountability in a consistent manner
- Recognize the importance of having employees "own" accountability
- Articulate how to balance assessing results against effort
- Create clear and compelling goals necessary for accountability
- Recognize the emotional reaction to being held accountable
- Understand and embrace being clear on the gap between actual and desired results

### **Program Flow**

#### Welcome

Introduction Learning objectives What makes you accountable?

#### Accountability

Activity: Rope Continuum Activity: Unfolding Evaluation Accountability defined What would an accountable person do?

#### **Rocks in Your Backpack**

Definition Why we take on rocks Implications of taking others' rocks Scenarios

#### **Ownership**

Owners vs. Renters Levels of initiative Solutions, not problems Ownership scenarios Application

#### **Achieved as Agreed**

Apple tree analogy Equal onus Leader's role Direct report's role

#### Tenacity

Terry Tenacity case study Roadblocks, hurdles and earthquakes

### Accountability and Neuroscience

Cognitive biases that lead us to overcommit Activity: Emotional POKER Emotional drivers that lead to overcommitting

#### **Workshop Close**

Workshop evaluation